

Navy Old Town Campus Revitalization



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Captain Laurie Scott

Commanding Officer NAVFAC SW



Presentations will be Posted / Photos OK





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Sign up to receive email / text updates

Welcome to the Project Website for the revitalization of Naval Information Warfare Systems

Command's (NAVWAR) facilities on the Old Town Campus (OTC) at Naval Base Point Loma,

San Diego, California

Posted to Web Page

- Video of Today
- Presentations
- Company Registration List



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Welcome, Introductions and Program

Overview

CAPT Laurie Scott

Commanding Officer, Naval Facilities Engineering Systems

Command, Southwest (NAVFAC SW)

A Message from the Mayor of San Diego

Mayor Todd Gloria

City of San Diego

A Message from ASN Berger

The Honorable Meredith Berger

Assistant Secretary of the Navy (ASN), Energy, Installations

& Environment (EI&E) / Chief Sustainability Officer

NAVWAR's Mission

Mr. Arthur Sterrett, Jr.

Director of Corporate Operations, Naval Information Warfare

Systems Command (NAVWAR)

Regional Impacts

RDML Bradley Rosen

Commander, Navy Region Southwest

15 Minute Break



OTC Site Location

OTC Site Details

NAVWAR Requirement and Scope Ladder

Environmental Planning Review - NEPA

Environmental – Installation Restoration Program Review

Real Estate Authority and Solicitation Structure

Government Technical Panel Responses to Industry Questions

Self-Guided Site Tour Led by Greg Geisen

Mr. Garth Nagel

Senior Facility Planner, NAVFAC SW

CAPT Kenneth Franklin

Commanding Officer, Naval Base Point Loma

Mr. Greg Geisen

NAVWAR Revitalization Project Manager, NAVWAR

Ms. Rebecca Loomis

Senior NEPA Planner, NAVFAC SW

Mr. Dane Jensen

Environmental Engineer, NAVFAC SW

Ms. Erin Grandgirard

Realty Specialist, Real Estate Business Line, NAVFAC SW

Moderator: Ms. Content Arnold

Navy OTC Revitalization Program Manager, NAVFAC SW









Mayor Todd Gloria

City of San Diego





The Honorable Meredith Berger

Assistant Secretary of Navy, Energy, Installations & Environment (ASN EI&E)
Chief Sustainability Officer







The Honorable Meredith Berger

Assistant Secretary of Navy, Energy, Installations & Environment (ASN EI&E)

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NAVWAR Mr. Arthur Sterrett, Jr.

Director of Corporate Operations NAVWAR





Navy Systems Commands



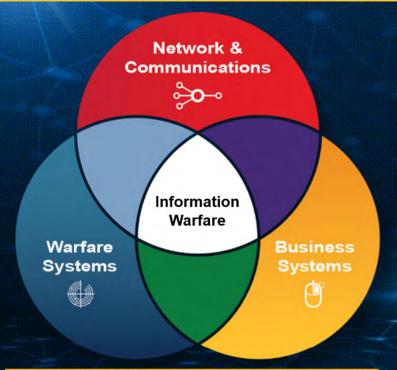


Naval Information Warfare Systems Command



11,000+
Military & Civilian
Personnel Worldwide

5,200+ in San Diego 3,300+ in Charleston 2,100+ Elsewhere in CONUS 500+ OCONUS



MISSION: Identify, develop, deliver, and sustain information warfighting and enterprise capabilities and services to enable Naval, Joint, national, and coalition operations in warfighting domains from Seabed to Space



FY 21 Budget \$10B

Contracts w/Industry \$7.2B (72%) Small Business Contracts \$1.9B



What We Do to Support the Fleet

ACQUISITION SUPPORT



C4ISR, Space, & Enterprise Info Systems RDT&E



Support PEOs



Technical Authority



Contracting Authority

CYBER



Cyber Security

FLEET READINESS



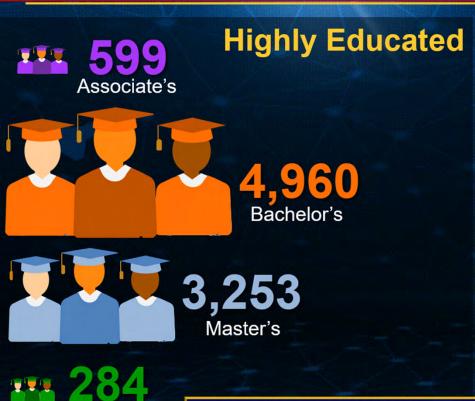
Readiness



Maintenance & Modernization



Our People





ZO4

Doctorate

FLEET CONNECTION

6% Active Duty, 40% Military Veterans

5 1 U Logistics

As of 02 NOV 22



NAVWAR Revitalization Requirements Bottom Line

Urgent Mission Requirement

- ▼ NAVWAR needs secure, safe, modern, state-of-the-art facilities to support expanding mission.
- ▼ Command, Control and Communications modernization requires increased classification of nearly everything we do.
- ▼ Project Overmatch has placed large classified mission requirements on already strained facilities.

Existing Facilities Beyond Their Useful Life

- ▼ Degraded conditions negatively affect mission, security, and workforce safety.
- ▼ 80 year old World War II aircraft factories are falling apart.
- ▼ Can no longer meet mission requirements.
- ▼ New facilities will dramatically improve the work environment for employees, helping in the recruitment and retention of a world class and high-tech workforce.



Rear Admiral Bradley Rosen

Commander Navy Region Southwest





Military Impact to San Diego



UCSD Rady School of Management

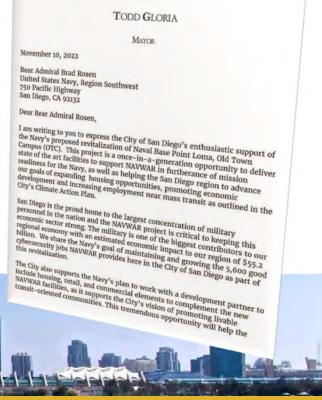
- Military is Largest Economic Driver in San Diego
 - √ \$35.3 Billion in Direct Spending Related to Defense
 - ✓ More Than Twice The Size Of Tourism
 - ✓ Largest Employer in San Diego
- 25% of SD County's Gross Regional Product (\$55.2B)
- 23% of Jobs Created by The Military Sector
 ✓ 349,112 Jobs
- Largest Concentration of Military in the World
 - √ 24% of All Navy Ships (72 and growing)
 - √ 153,000 personnel (17% All USN Active Duty)
 - √ 3 Aircraft Carriers
 - √ 25% of All U.S. Marines



San Diego Potential Benefits from NAVWAR Revitalization

A Once-in-a-Generation Opportunity

- 4K-10K Housing Units Possible
 - SD Region Short 171K Units by 2029
- Midway-Pacific Community Revitalization Cornerstone
 - Could Drive Tremendous 30 Year Economic Stimulus
- Transit Oriented Development Reduces Emissions
 - High-density Housing In Urban Epicenter Reduces Sprawl Traffic
- Large New City, County, and State Tax Base



THE CITY OF SAN DIEGO

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Navy Old Town Campus Revitalization



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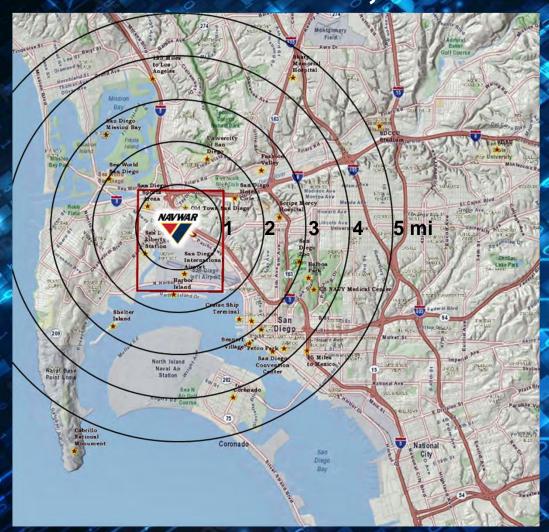
Mr. Garth Nagel

Senior Facility Planner NAVFAC SW



Location, Location, Location



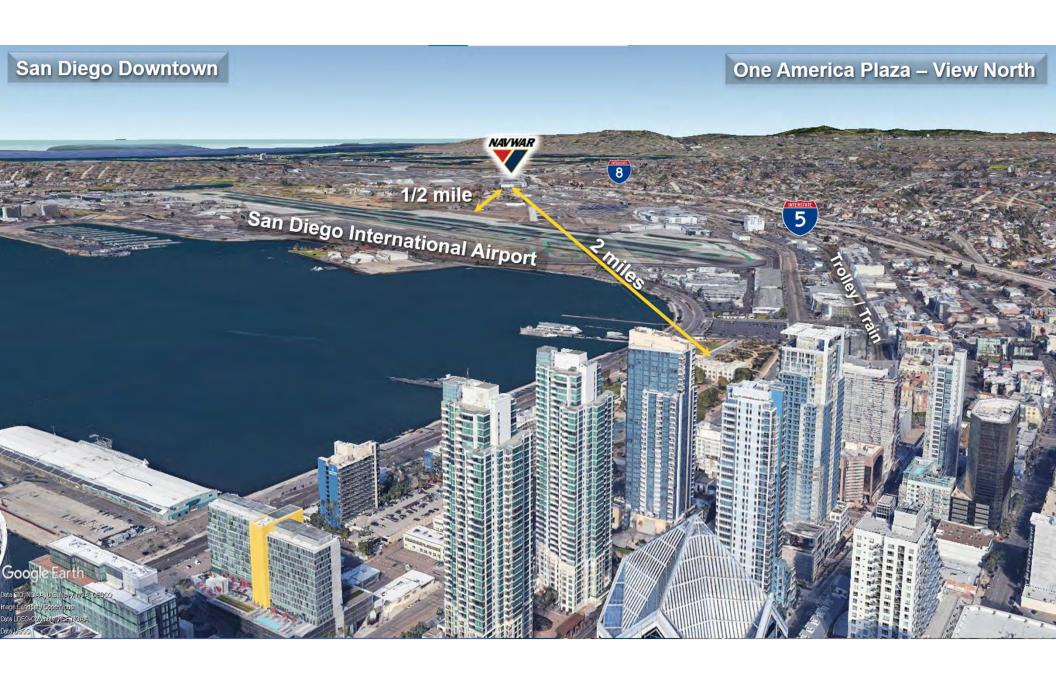


Close proximity:

- ✓ SD International Airport
- ✓ Interstates 5 and 8
- Pacific Hwy
- ✓ Old Town Transit Center

 TOD (Rail, Trolley, Bus)
- Downtown San Diego
- ✓ Convention Center
- ✓ Four Major Universities
 (USD, UCSD, SDSU, PLNU)
- ✓ Military Bases
- Commercial Ports
- ✓ Balboa Park
- ✓ SD Zoo
- ✓ Sea World
- Beaches

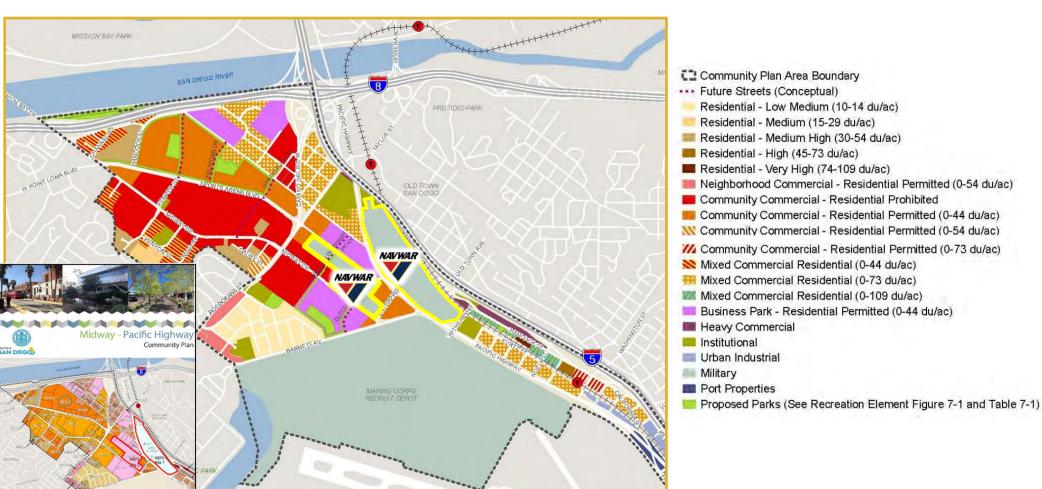
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Midway-Pacific Highway Community Plan



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Captain Kenneth Franklin

Commanding Officer
Naval Base Point Loma















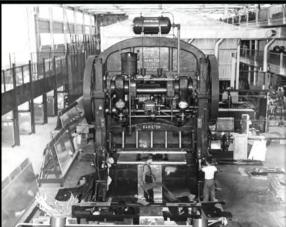














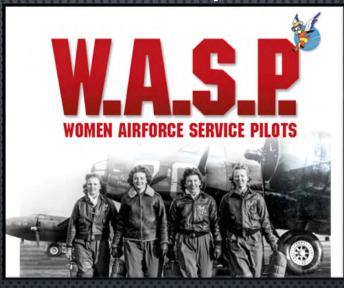




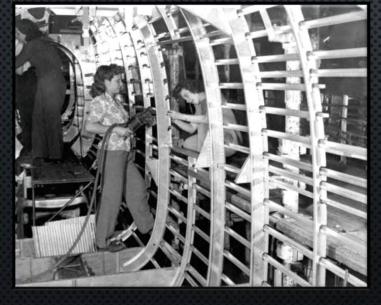














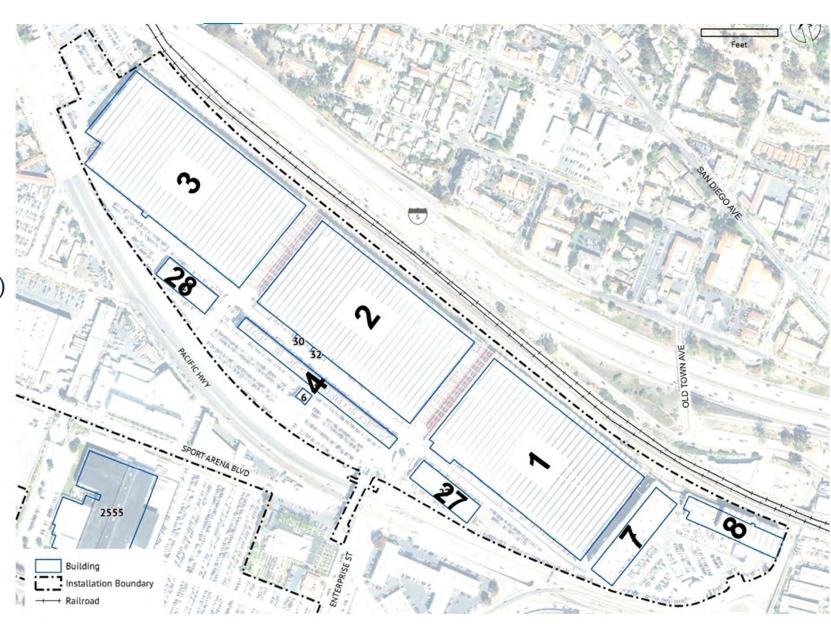


OTC Sites 1 & 2

Total Gross SF (GSF) 1,683,384 SF

Building Height Max 65 Feet

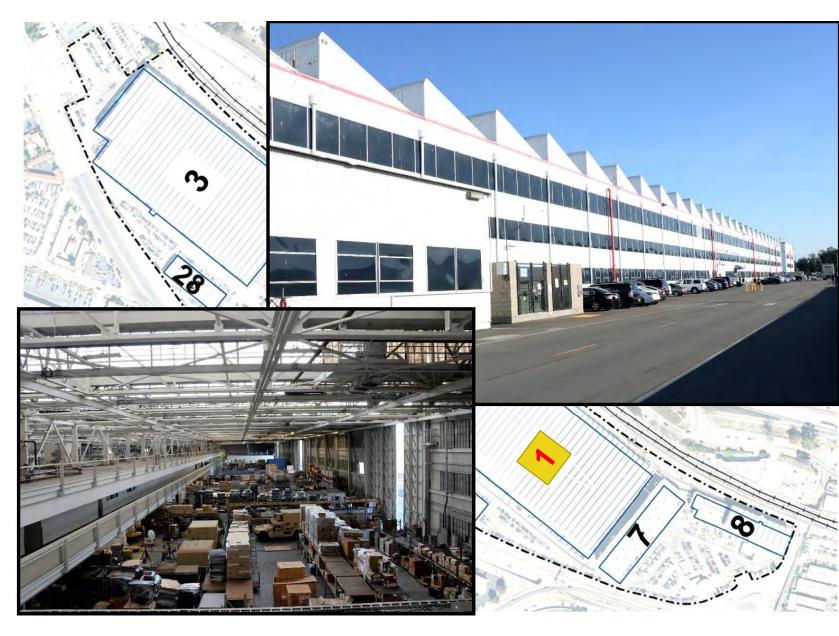




GSF: 443,781 SF Height: 47 Feet

Administration Research Labs Warehouse





GSF: 414,802 SF Height: 55 Feet

Administration Research Labs Warehouse Light Assembly





GSF: 458,757 SF

Height: 48 Feet

Administration Research Labs Warehouse





GSF: 78,304 SF Height: 35 Feet

Administration 2-Stories





GSF: 2,235 SF Height: 16 Feet

Administration





GSF: 45,870 SF Height: 53 Feet

Warehouse





OTC Site 1 OT8

GSF: 68,509 SF Height: 49 Feet

Warehouse





OTC Site 1 OT27

GSF: 23,366 SF Height: 18 Feet

Administration Warehouse Gym



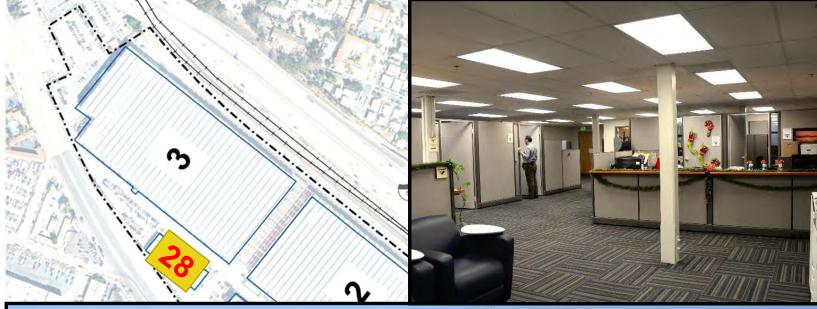


OTC Site 1 OT28

GSF: 20,194 SF Height: 18 Feet

Administration







OTC Site 2 OT40

GSF: 5,000 SF Height: 26 Feet

Production Facility

OT2555

GSF: 110,600 SF Height: 27 Feet

Administration Warehouse















Definitions – Requirements

Net Usable Square Feet – Requirements are Net Usable Square Feet.

Measured from inside finished surface, includes the minimum usable square footage.

- Includes: Program, Circulation (est.) and Clearance Space.
- Does not Include: Building and Infrastructure Core.

Admin – Administrative Space (e.g., offices, conference rooms).

<u>Labs</u> – Computer Labs (not medical, bio, or clean labs).

Warehouse – High bay, forklift, loading dock, delivery vehicles.

<u>Auditorium</u> – Reconfigurable open space, not sloped floor or fixed seating. Moveable dividing walls to allow various options.

Parking – 60% of the number of seats/personnel for the onsite facilities.



Definitions – Requirements

<u>Full Requirement</u> – Objective is to receive full requirements with all priorities as in-kind consideration (IKC). Proposals evaluated according to their ability to achieve as much of the full requirement as possible.

Base Requirement – Allows for a range of competition.

<u>Onsite</u> – Requirements on a portion of NBPL OTC that would be retained under Navy control.

<u>Offsite</u> – Requirements that could be off OTC to property furnished by the Navy or a proposer. While not required, moving Offsite Requirements from OTC makes more of OTC available for private development.



Definitions – Requirements

Security Level

The majority of the admin areas are OSS or ICD 705 spaces.

<u>Unclassified</u> (UNCLASS) - Spaces do not have any unique construction requirements beyond typical commercial spaces.

Open Secret Storage (OSS) - Open Secret Storage spaces are designated rooms to be used as open storage of Secret information.

<u>Intelligence Community Directive 705</u> (ICD 705) - ICD 705 indicates the construction standards required for spaces that are higher than secret.

NAVWAR OTC Requirement Scope Ladder

(Admin, Lab, Auditorium, Warehouse, Outdoor Laydown)

Requirements	Base	Full
Onsite (SF) – On OTC	614,218	887,568
Offsite (SF) – Off OTC	470,010	541,068
Total (SF)	1,084,228	1,428,636
Total Parking Spaces	1,964	3,208

Note: Requirement provided as net usable square feet.



Requirements Scope Ladder: Priorities 1-15



Requirements	Base										Full
Onsite	Pri 1	Pri 6	Pri 7	Pri 8	Pri 9	Pri 10					Pri 14
Admin	433,707			+126,106	+117,999						677,812
Auditorium	15,563					+9,750					25,313
Lab	146,736	+17,471									164,207
Warehouse	18,212		+2,024								20,236
Total Onsite (SF)	614,218										887,568
Total Parking Spaces	1,964			+752	+492						3,208
Offsite	Pri 2 - 5						Pri 11	Pri 12	Pri 13	Pri 14	
A									1 11 10	1 11 17	
Site 1 NAVWAR Warehouse	82,437						+10,234	11112	11110		92,671
Site 1 NAVWAR Warehouse Site 2 NIWC Warehouse*	82,437 195,589							+22,277	11110		92,671
									+8,307		•
Site 2 NIWC Warehouse*	195,589								+8,307	+30,240	217,866
Site 2 NIWC Warehouse* Site 3 NIWC Lab	195,589 74,744								+8,307		217,866

Priority 15: Provide Allowance (e.g., Furniture, Fixtures, and Equipment, Moving Costs, Maint. of Gov Facilities, or Additional SF)



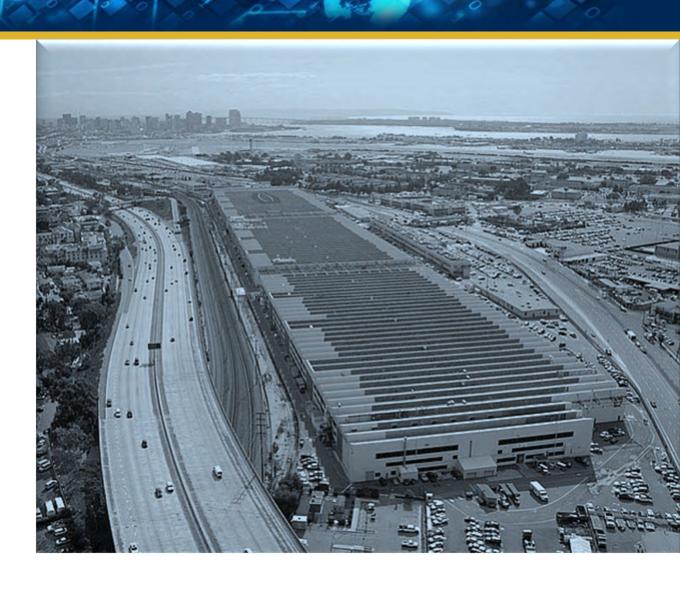
Ms. Rebecca Loomis

Senior NEPA Planner NAVFAC SW





The Navy prepared a **Draft Environmental Impact Statement (EIS)** to evaluate the modernization of OTC to support NAVWAR's current and future operational readiness





National Environmental Policy Act (NEPA) Status

- Draft EIS public comment period occurred summer 2021
- Public and agency comments requested additional sitespecific details before finalizing the EIS
- Navy re-sequenced the EIS and RFP to obtain the needed design details
- Site-specific details from the master developer will inform the EIS; the Navy will update the Draft EIS if needed
- The Navy will continue to engage stakeholders, agencies, and the public

Five Action Alternatives

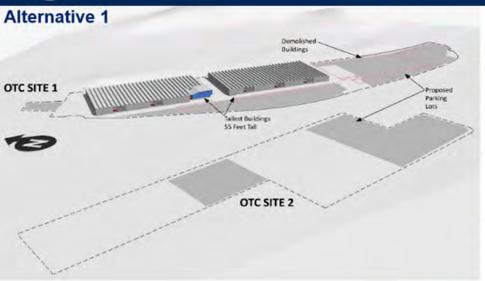
The Draft EIS evaluates the potential environmental effects associated with modernization of OTC

Alternatives were analyzed as a range of maximum development possibilities





Alternative 1: Military Construction – NAVWAR Only



- Requires Federal funding
- Funding has not been identified
- Unknown how long it would take to be funded
- Renovate existing structures for Navy use only
- Would not include public-private development
 - No Residential, Commercial, Transit
- All property would remain Federal without any change to San Diego tax base

Tallest building envisioned 55 feet (4 floors)

3M SF	NAVWAR
0 SF	Commercial
0 SF	Residential
0 SF	Hotel
0 SF	Retail
0 SF	Transit Center





Alternatives 2 and 3: NAVWAR and Mixed Use



Tallest
building
envisioned otcsite 1
240 feet
(21 floors)





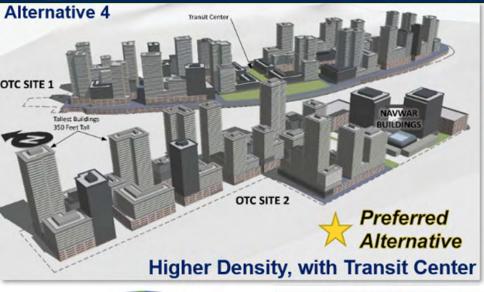
1.7M SF	NAVWAR	1.7M SF
1.5M SF	Commercial	1M SF
6,600 Units	Residential	4,400 Units
2	Hotel	1
300K SF	Retail	225K SF
0 SF	Transit Center	0 SF



Note: Images contain block diagrams created for purposes of analysis only.



Alternatives 4 and 5: NAVWAR and Mixed Use



Tallest
building
envisioned otcsite 1
350 feet
(32 floors)





1.7M SF	NAVWAR	1.7M SF
2M SF	Commercial	1.3M SF
10,000 Units	Residential	8,000 Units
2	Hotel	2
434K SF	Retail	347K SF
315K SF	Transit Center	315K SF



Note: Images contain block diagrams created for purposes of analysis only.



NEPA Environmental Impact Statement 16 Key Resources Analyzed



Direct, indirect, and cumulative environmental impacts were analyzed for each resource



- Traffic and Transportation
- Cultural Resources
- Land Use
- Socioeconomics
- Environmental Justice / Protection of Children
- Hazardous Materials and Wastes
- Public Health and Safety
- Public Services

- Visual Resources
- Air Quality
- Infrastructure
- Airspace
- Noise
- Geological Resources
- Water Resources
- Biological Resources



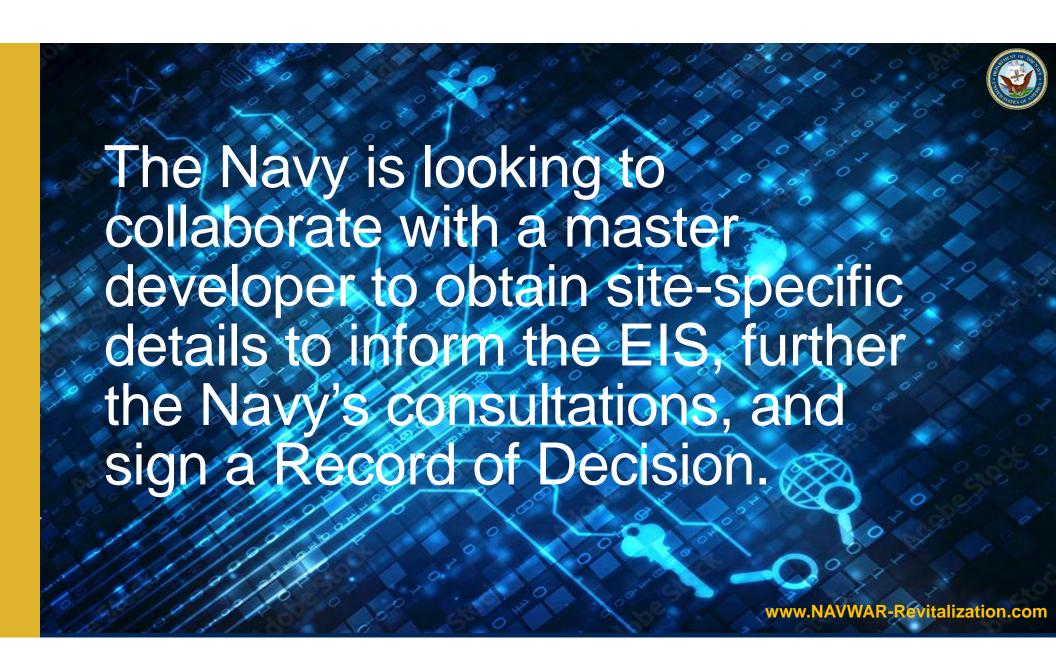
Regulatory Compliance

Cultural Resources National Historic Preservation Act

- Historic Resources
 - 1 National Historic District
 - 2 National Historic Landmarks
 - 2 State Parks
 - 17 Private Properties on the National Register
- Consultation with stakeholders and State Historic Preservation Officer (SHPO)
- Need site-specific details to complete consultation
- Anticipate a signed Memorandum of Agreement (MOA) with stakeholders, SHPO, and likely development partner
- Likely MOA to complete EIS and sign Record of Decision

Coastal Resources Coastal Zone Management Act

- Received comments from California Coastal Commission (CCC) regarding consistency with Coastal Act and CCC's Environmental Justice policy
- Need site-specific details to complete consultation
- Submit an updated Consistency Determination to CCC
- Attend a CCC public hearing
- Seek concurrence from CCC on our Consistency Determination





Mr. Dane Jensen

Environmental Engineer NAVFAC SW





OTC - Overall Environmental Conditions

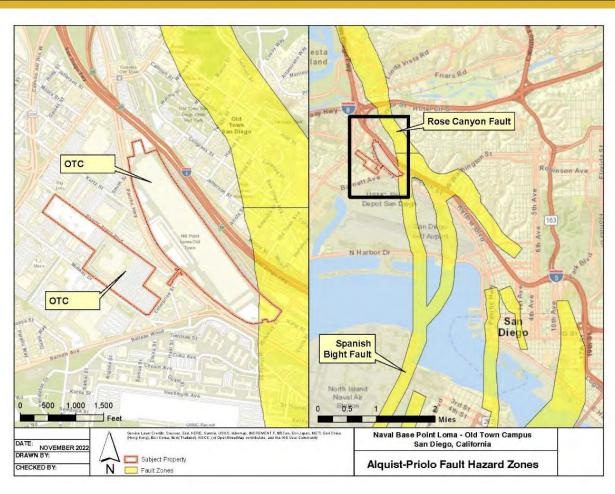
- Environmental Condition of Property (ECP) assessment underway to support future real estate lease documents
- Key ECP notification subject areas are to be provided
 - Ongoing environmental compliance activities
 - Petroleum spills/leaks/ underground storage tanks
 - Asbestos-containing materials
 - Lead-based paint
 - Other permitted activities air emissions and stormwater

- Natural/Cultural Resources
 - No known natural resources
 - OTC Site is not being pursued for listing on the National Register of Historic Places
- Seismicity
 - Alquist-Priolo Fault Zone updates in 2021
- Installation Restoration Program and associated Land Use Controls (LUCs)



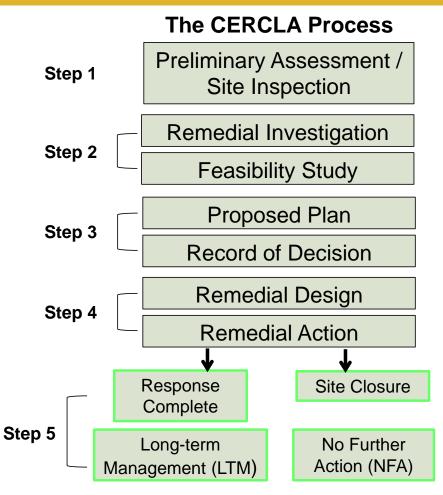
OTC – Seismicity

- California State Geologist Alquist-Priolo Fault Zone maps for San Diego were updated in 2021
- The updated fault zone for Rose Canyon Fault zone crosses southeast corner of OTC in vicinity of Building 8

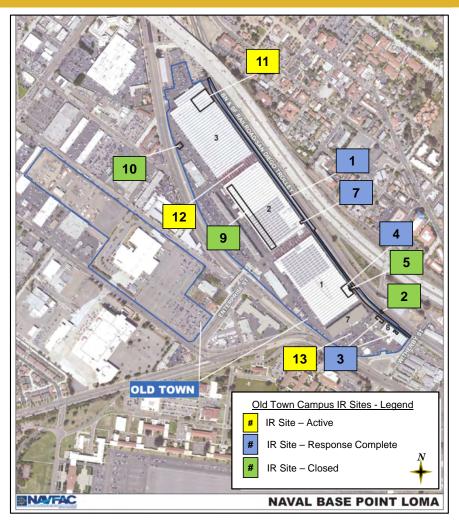




- The OTC Installation Restoration Program is part of broader Navy's Environmental Restoration program that identifies, investigates and cleans up former waste disposal sites on military property
- Navy manages the Installation Restoration Program at OTC in accordance with the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA)
- The objective of the CERCLA process is to reduce risk to human health and the environment from past waste disposal operations and hazardous material spills
 - 1. Site closure (no further action/unrestricted use)
 - Response complete (long-term management required) with state agency oversight







OTC Installation Restoration (IR) Site Progress to Date

- Four IR Sites (2, 5, 9, 10) closed due to completed investigation or remediation
- Four IR Sites (1, 3, 4, 7) response complete for industrial use – Land Use Controls (LUCs) being evaluated
- Three IR Sites actively conducting studies
 - IR Site 11 remediation ongoing
 - IR Sites 12 and 13 further investigation underway



Current and Upcoming IR Activities at OTC

- Three sites actively conducting studies
 - IR Site 11:
 - Data collection completed to define extent of trichloroethylene source
 - Conducted additional bioremediation treatment study injections
 - Additional remediation testing planned for Winter/Spring 2023.
 - IR Sites 12 and 13:
 - Completed Site Inspection field work in Summer 2022
 - Initiating Remedial Investigation and Feasibility Study pilot testing in Winter/Spring 2023



Current and Upcoming IR Activities at OTC (continued)

- IR Site Response Complete
 - IR Site 1 Completed Remedial Design and Remedial Action with site closeout and Land Use Controls (LUCs) set in November 2021
 - IR Sites 3, 4, 7: finalizing in 2023 Closure documents and evaluating LUC requirements
- Land Use Controls (LUCs)
 - LUCs may be established as part of selected remedy for each site
 - LUCs/restrictions or further mitigation may be necessary for residential development
- More information available at: https://www.navfac.navy.mil/Business-Lines/Environmental/Products-and-Services/Environmental-Restoration/Southwest/Old-Town-NBPL/



Ms. Erin Grandgirard

Realty Specialist, Real Estate Business Line NAVFAC SW





Real Estate Authority

- 10 U.S.C. 2667 Leasing Authority *Preferred*
 - Receipt of In-Kind Consideration defined as rehabilitation of existing facilities, on-going maintenance, new construction and/or redevelopment
- 10 U.S.C. 2869 Land Exchange
 - Allows for exchange of DoN real property for "a new facility or improvements to an existing facility" or other real property that meets the Navy's requirement



Similar Successful Projects

Broadway Complex

- 15 acres of Navy land
- 2.5-acres for 17 story, 373,000 SF Navy Administration Building as in-kind consideration
- 12.5-acres on 99-year lease for private development

Moanalua Shopping Center

- 14.5-acres of Navy land
- 40-year lease of Navy land
- 50,000+ SF Navy Administration Facility as in-kind consideration





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2 Step Solicitation Process

Step 1 – Request for Qualifications ("RFQ")

- Submission and evaluation of Statement of Qualifications
- Mission Assurance/Committee on Foreign Investments in the United States ("CFIUS") Screening
- "Best Qualified" invited to Step 2

Step 2 – Request for Proposals ("RFP")

- Submission and evaluation of full proposals
- Discussions and Oral Presentations
- Exclusive Negotiations with one (1) Selected Proposer



Solicitation Step 1 – RFQ

- Step 1 RFQ (page 15-19)
 - a) Concept and Approach *10 page limit*
 - Government Facilities
 - Non-Federal Private Development
 - b) Experience & Past Performance
 - c) Key Project Participants
 - d) Financial Information



RFQ Submission Instructions

- Instructions and Important Information (page 20-21)
- ANY SUMBISSION RECEIVED AFTER THE TIME AND DATE SPECIFIED WILL BE REJECTED
- Copy and Paste Address from Solicitation for Parcel Delivery Service (UPS, FedEX, DHL, etc.)
 - Send parcel delivery service tracking # to erin.l.grandgirard.civ@us.navy.mil
 - In person delivery only offered on due date, February 7, 2023
- Submit (1) Original, (6) Copies and (1) USB drive



RFQ Submission Instructions

Date	Milestone
December 7, 2022	Pre-Proposal Conference and Site Tour
January 24, 2023	Last day to submit Clarifying Questions
February 7, 2023 4:00 p.m. Pacific Standard Time	STEP 1 RFQ STATEMENT OF QUALIFICATIONS DUE
April 10, 2023	Notify Shortlisted Entities and Release "Step 2 RFP" Data Pack

TIPES CO.

Step 2 – RFP (Shortlisted Entities)

DESCRIPTION OF SECTION (pages 39-50)	SUMMARY OF EVALUATION CRITERIA
Technical Proposal Sections	
Subfactor A1: Technical Approach to Gov't Facilities	Maximizes IKC (how much of scope ladder can be accomplished)Quality designs
Subfactor A2: Master Plan of Entire OTC Parcels	Quality site planning consistent with surrounding areaAllows for completion of EIS
Subfactor A3: Completion Schedule & Transition Plan	 Ability to achieve milestones and time to construct Gov't Facilities Construct Gov't Facilities before private development
Subfactor A4: Market Analysis & Feasibility	Reliability of market analysis and feasibility supports Gov't Facilities
Subfactor B1: Lease Schedule	Understanding of milestones to achieve Lease execution
Subfactor B2: Lease Term & Signature	Ability to meet requirements of Lease
Financial Proposal Sections	
Factor C: Statement of Project Ownership	Ability to carry out obligations and responsibilities described in the proposal
Factor D: Consideration to Government	Consideration maximizes value of proposed Project to Gov't
Factor E: Sources & Uses of Funds	 Financial capability to carry out development Gov't Facilities not contingent on private development
Factor F: Financial Plan & Pro Forma	Gov't and private development are financially viable and realistic

Subfactor A1 Government Facilities and Factor D Consideration are approximately equal and are the most important; all other factors and subfactors are approximately equal in importance www.NAVWAR-Revitalization.com



RFP Key Dates

Date	Milestone
April 10, 2023	Notify Shortlisted Entities and Release "Step 2 RFP" Data Pack
July 25, 2023	Last day to submit Inquiries and RFIs
August 9, 2023	STEP 2 PROPOSALS DUE
4 th Quarter CY 2023	Oral Presentations, if applicable
4 th Quarter CY 2023	Selected Proposer Designated for Exclusive Negotiations
TBD	Long-Term Lease Executed

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Ms. Content Arnold

Navy OTC Revitalization Program Manager NAVFAC SW





Clarifying Comments and Questions

- Responding to written solicitation comments and questions submitted to <u>info@navwar-revitalization.com</u>
- Panel of subject matter experts
 - Office of Counsel
 - Real Estate Business Line
 - Planning
 - Design & Construction
 - Environmental NEPA
 - Environmental Installation Restoration Program Review



How will compliance with regional planning considerations be weighed against land use assumptions exceeding those considerations that may be necessary to accomplish the Government's financial goals?



Will the Government's ongoing site cleanup meet all federal, state, and local requirements for all types commercial and residential uses on the entire OTC site?



Please confirm the Government's intention for financial and legal responsibility of differing environmental conditions arising out of pre-existing contamination on the OTC sites for purposes of the proposal and in the executed lease?



If land on another site is proposed for the Government facilities construction, must that land be transferred to federal ownership?

How will the Government evaluate proposals using the OTC site versus other sites?



What is the Navy's current timeline for the final NEPA Environmental Impact Statement (EIS) and Record of Decision (ROD), and Environmental Condition of Property (ECP), if needed?



The solicitation states one of the evaluation factors is that the "Proposed In-Kind Contribution (IKC) meets the Government's space, security, and Anti-Terrorism/Force Protection (AT/FP) requirements for NAVWAR and ensures continuity of mission."

What are the Navy requirements or criteria for ensuring "continuity of mission?"



Can the Navy provide details on the Antiterrorism/Force Protection (AT/FP) measures required for the Government facilities?

How much land is targeted as necessary for AT/FP compliance?



How much detail is the Navy looking for at the RFQ stage with regards to the program, phasing, and financing approach for the Government Facilities and Private Development, and if there are performance deadlines for both the Government Facilities and Private Development?



Some EIS development alternatives contain a multi-modal transit hub and others do not. For the purposes of assembling a team and vision statement for this solicitation, should proposers assume the transit hub is included in the project?



Would the Government consider proposals that offered to relocate the warehouse (Priorities 2 and 3) earlier in the scope ladder to make Phase 1 and Phase 2 simultaneously available?



Are the authors of the "Onsite Project Program" and the Draft EIS content precluded from joining a developer's team?



In addition to the In-Kind Contribution, does the Navy expect to receive annual ground rent from the private development?

Would the Navy consider a phased land takedown for the private development, i.e., a separate ground lease would be executed for a given phase of private development?



Clarifying Comments and Questions

- To submit a question as part of the solicitation process, please submit questions by January 24th to: info@navwar-revitalization.com
- The Government will post any prepared response(s) to written questions via SAM.gov.

Date	Milestone
December 7, 2022	Pre-Proposal Conference and Site Tour
January 24, 2023	Last day to submit Clarifying Questions
February 7, 2023 4:00 p.m. Pacific Standard Time	STEP 1 RFQ STATEMENT OF QUALIFICATIONS DUE